

Visalia City Council Special Office Boardroom Joint Meeting Office Boardroom S000 Cypress Visalia, CA 93277

Visalia City Council Meeting Agenda - Final

Mayor Brett Taylor
Vice Mayor Liz Wynn
Council Member Steve Nelsen
Council Member Emmanuel Hernandez Soto
Council Member Brian Poochigian

Thursday, October 23, 2025

5:30 PM

Special Joint Meeting with Visalia Unified School District Location: 5000 Cypress Avenue

Special Joint Meeting - Visalia Unified School District

SPECIAL SESSION ITEMS (as described)

4:45 PM Dinner (Optional)

CALL TO ORDER SPECIAL JOINT SESSION WITH VISALIA UNIFIED SCHOOL DISTRICT (VUSD) - 5:30 PM

ROLL CALL

INTRODUCE INTERPRETER

PUBLIC COMMENTS

This is the time for general public comment on issues within the jurisdiction of the Visalia City Council. Each speaker tonight may speak for up to 3 minutes during this general comment period on a matter that is not on this agenda.

PLEDGE OF ALLEGIANCE

SPECIAL PRESENTATION / RECOGNITION

STUDENT PERFORMANCE

RECOGNITION OF VISALIA UNIFIED SCHOOL DISTRICT TEACHER

JOINT MEETING ITEMS

1.	Visalia Unified Forward 2030: A Community-Driven Blueprint	<u>25-0488</u>
	for the Future Presentation	

2. City of Visalia Future General Plan Update Presentation <u>25-0486</u>

ADJOURNMENT



Visalia City Council Special Joint Meeting

Visalia Unified School District Office Boardroom 5000 Cypress Visalia, CA 93277

Staff Report

File #: 25-0488 Agenda Date: 10/23/2025 Agenda #: 1.

Agenda Item Wording:

Visalia Unified Forward 2030: A Community-Driven Blueprint for the Future Presentation

Prepared by: Visalia Unified School District









Visalia Unified Foundations Mission | Vision | Reliefs | Commitments | Plan

Core Beliefs and Commitments

- All students can achieve at high levels and demonstrate continuous growth
 - · Providing high-quality learning experiences that allow all students to reach their fullest potential
 - · Equipping students and staff with the educational tools necessary for achievement and growth
- Family and community engagement is key to student success
 - · Providing families and community members pathways of connectivity to the education system
 - Facilitating timely and consistent communication to position families to participate in their students' learning experiences
- Learning environments should be safe, supportive, and innovative
 - Ensuring all students are known by their name, welcomed each day, and connected to meaningful activities
 - Designing learning environments that drive innovative practices to improve student outcomes
 - Providing all students the academic and social supports needed to be successful
 - Creating physical and social-emotional safety in all learning environments

Commitment for Student Learning

If we.

- Continually improve processes and systems
- Ensure a strong foundation for all learners
- Empower teachers and staff
- Have a high quality, professionally trained workforce
- Ensure equitable allocation of resources
- Facilitate pathways of connectivity

...then we will ensure the success of each and every student.



High Expectations, High Achievement Empowering Students, Engaging Families & Community Organizational Efficiency & Effectiveness



Agenda

- Strategic Plan Update
- Facilities Plan Update







Strategic Plan Updates





LEADERSHIP JOURNEY SETTING THE CONDITIONS

BLUEPRINT FOR THE FUTURE







- All students can achieve at high levels and demonstrate continuous growth
- Family and community engagement is key to student success
- Learning environments should be safe, supportive, and innovative



Commitment for Student Learning

- Continually improve processes and systems
- Ensure equitable allocation of resource
- Have a high quality, professionally

Vision:

Every Student Empowered to Achieve Future Success



Mission:

Every Student Learning Every Day









Every Student Learning Every Day

Alignment & Accountability





Student Success Measured via **Priority Student Outcomes**



Visalia Unified Forward2030 Strategie Plan

LEADERSHIP JOURNEY



Clear, consistent, and ambitious expectations for learning that allow us to reach our highest potential, creating opportunities for all students and staff.

High Expectations, High Achievement



Positive and meaningful relationships and supports that foster student well-being and promote success.

Engaging Families and the Community

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Optimized organizational systems that enhance the learning environment.

Organizational Efficiency & Effectiveness

1a Academic Achievement and Preparedness

Ensure every classroom is highly effective

- Design and implement the VUSD model of a highly effective classroom.
- 2. Design and implement balanced instructional models.
- Design and implement a district assessment plan.
- Establish a highly effective teacher framework.
- Design a system for building and deploying opportunity focused school schedules.

Increase academic rigor in literacy and mathematics

- Design and implement a district literacy plan.
- 2. Design and implement a district mathematics plan.

Provide equitable access to graduation and post-secondary success

- 1. Expand and enhance AVID programming.
- 2. Expand and enhance CTE programming.
- 3. Establish early childhood systems and partnerships that support school readiness.
- 4. Build out alternative pathways to graduation,
- 5. Design and implement a district English language development plan.

Increase access to and opportunities for advanced content coursework and

- Design and implement a VUSD dual enrollment early college plan.
- Design and implement an advanced placement plan.
- 3. Design and implement an elementary and middle school advanced learning plan.

1b Collaboration and Leadership

Design & implement a highly effective leadership model

- Develop a "Leading in Visalia" framework for effective leadership at all levels.
- 2. Develop a district coaching and feedback model.

Design collaborative structures to advance learning and leadership

- Advance Professional Learning Communities (PLCs) across schools and district
 departments.
- 2. Design and implement processes that drive continuous improvement.

1c Faculty and Staff Development

Enhance employee well-being and overall organizational climate

- Design an innovative and accessible employee resource framework.
- 2. Expand services that benefit employee wellness.

Institute a comprehensive model of professional learning and advancement

- 1. Develop consistent and effective on-boarding experiences for all new district staff.
- Design and implement a district professional learning plan ,
 Expand career pathways for employee groups across the organization.

1d Technology and Innovative Approaches

Adopt technology policies, systems, and programs focused on innovation and officiency

- Leverage instructional technology that advances student learning and teacher effectiveness.
- Create a plan to incorporate technological advancements, including artificial intelligence (Al), into policy and educational practices.

Adopt a comprehensive data strategy to drive instruction

- Create district standards for accessing and reporting instructional data.
- Establish district and site practices to prioritize data collection, analysis, and reporting needs.

2a Supportive Learning and Growth

Ensure all school sites have a positive and supportive culture

- Establish student acknowledgment systems that honor and recognize a broad range of student achievement.
- 2. Design and implement a proactive comprehensive student conduct plan and policy.
- 3. Design and implement comprehensive school safety plans.

Advance student involvement in their own education

- 1. Expand opportunities for student voice across the district.
- Develop processes and toolkits to support students' awareness and ownership of their academic process.
- 3. Establish protocols and resources that support student physical and emotional safety.

(2b Service Enhancement

Ensure students have access to the services and supports they need to succeed

- 1. Design a comprehensive student intervention and support system.
- Create a proactive process to support key transitions in students' educational experience.

Redesign the Special Education Service Model

- 1. Enhance elementary special education services.
- 2. Enhance secondary special education services,
- 3. Design and implement infant/toddler special education programming.
- 4. Establish Educationally Related Mental Health Service (ERMHS) programming.

2c Student Connectedness

Ensure every student is connected to at least one meaningful activity

- 1. Enhance student access and engagement in school-based activities.
- 2. Strengthen partnerships to connect students to community activities.

2d Family and School Partnership

Establish a consistent district model for home-school communication

- Establish and implement a unified communication platform and protocols.
- Create collaborative systems to support parent awareness and involvement in their student's academic progress.

Establish tools, resources, and opportunities for parents and families to support student learning

- 1. Establish an educational resource hub for parents
- and community members.

 2. Increase opportunities for meaningful parent
- engagement at all schools.
- 3. Develop structures to equip and empower family
- engagement in student learning.

2e Community Involvement

Enhance community collaboration and involvement to advance

Develop processes to expand community partnership

- Develop processes to expand community partnership opportunities.
- Enhance advisory structures to inform the Local Control Accountability Plan (LCAP).

3a Resource and Operational Management

Ensure equitable and timely allocation of resources

- 1. Establish an asset management plan to maintain standardized expectations for
- Establish a standardized growth and replacement plan for every facility, classroom, school common space and office.
- Develop a sustainable allocation model for financial, human, and physical resources.

Maintain fiscal health and stability using transparent financial policies and practices

Design and implement a public financial dashboard.
 Enhance district financial practices to ensure long-term fiscal health through economic cycles.

Enhance technological resources and systems

- 1. Develop and implement a district technology plan to align and integrate current
- Establish standardized technology specifications for every facility, classroom, school common space, and office.
- Implement policies and practices for improved network security, emergency preparedness, and system redundancy protocols.

Ensure all district facilities are safe, secure, and promote innovation

- Establish and execute a standard safety and security equipment plan.
 Establish, implement, and maintain standards for Athletic, Career Technical Education ICTE, and Visual and Performing Arts (VAPA) facilities.
- Develop and implement a facility plan to address growth in the community and modernization of school facilities.

3b Human Capital

Ensure an efficient, effective, and equitable human capital management system

- Implement an online employee performance management system.
- 2. Design and implement researched based personnel metrics
- Streamline financial and personnel operational management systems.

Ensure all district positions are fully staffed with highly qualified employees reflective of our school community

- Establish a dynamic hiring and selection process that ensures timely filling of vacancies.
- 2. Design effective and innovative recruitment strategies.







LEADERSHIP JOURNEY

METRICS OF SUCCESS

PROGRESS INDICATOR METR



Aligned District Work Measured via **PROGRESS IND**





RESEARCH INDICATORS

- 1. Identify and document current State
 - Qualitative Data
 - Quantitative Data
- 2. Identify and research 3 comparable districts that are showing promising practices, success that are supported by data
- 3. A minimum of 3 sources of grounding research
 - Credible source or organization
 - Scholarly articles
- 4. Research summary and consideration for designing
- Training
- Staffing Sustainability
- Resources/materials



DESIGN INDICATORS

- 1. Develop ideal state
 - Metrics/benchmarks · Timeline to get to ideal state
- 2. Identify GAPS between current state & ideal state
- 3. Determine costs & identify resources
 - Scalability/long-term sustainability
- Identify key stakeholders and effects on each stakeholder
- Develop a communication plan for all stakeholders
- Develop a professional development plan for all stakeholders (all that apply)
- Sustainability

 - Cost
 Resources/materials
 - Staffing Training
 - Sustainability





IMPLEMENT INDICATORS



- 4. Sustainability of implemented plan





MONITOR & CONTINUOUS IMPROVEMENT INDICATORS

- 1. Performance metrics (KPIs)
 - Quantitative
 - · If needed or determined adjustments or changes are made
- 2. Customer experience feedback
 - Qualitative
 - If needed or determined adjustments or changes
- 3. Feedback and communication
 - . Sharing how we use the feedback and data to make changes



- Review of faction determines cadence
 - Bi-annually (Supervisor) and annually (Cabinet)



MASTER PLAN TIMELINE

YEAR ZERO

2024-2025 School Year

Launching of the Forward2030 Strategic Plan - Foundational Development

- Strategic Roadmap
- · Priority Student Outcomes
- · Assessment System
- District Work Flow
- · Systems of Reporting

Setting the Conditions for Year 1





YEAR ONE

2025-2026 School Year

- Research of 55 Actions
- Design of 36 Actions
- Implementation of 16 Actions
- Monitoring of 3 Actions

YEAR TWO 2026-2027 School Year YEAR FOUR

Implementation of 19 Strategic Plan Actions

2025-2026

YEAR3 2025-2026



Implementation of 8 Strategic Plan Actions



YEAR THREE

2027-2028 School Year

Implementation of 17 Strategic Plan Actions



2025-2026

YEAR FIVE

2029-2030 School Year

Implementation of **5 Strategic Plan Actions**



I BELIEVE IN, I BELONG IN... I AM VUSD





YEAR ONE 2025-2026 School Year





Implementation of 16 Actions

Monitoring of 3 Actions





1.A Academic Achievement and Preparedness

- 1.A.1 Ensure every classroom is highly effective
- 2.A Supportive Learning and Growth
 - 2.A.2.1 Expand opportunities for student voice across the district.
- 3.A Resource and Operational Management
 - 3.A.2.1 Design and implement a public financial dashboard.









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Superintendent Student Advisories/USAV







Expenditures by Resource



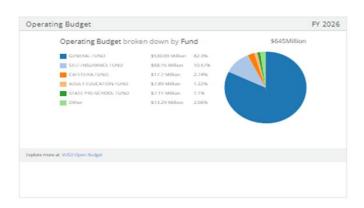
Visalia Unified Visalia Unified Strategic Plan

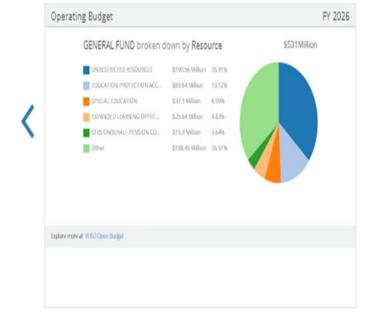
Financial Summary





Expenditures by Fund

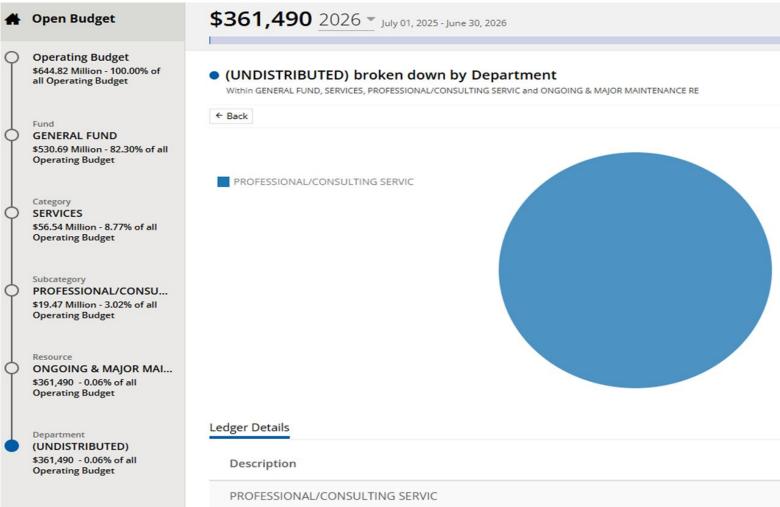










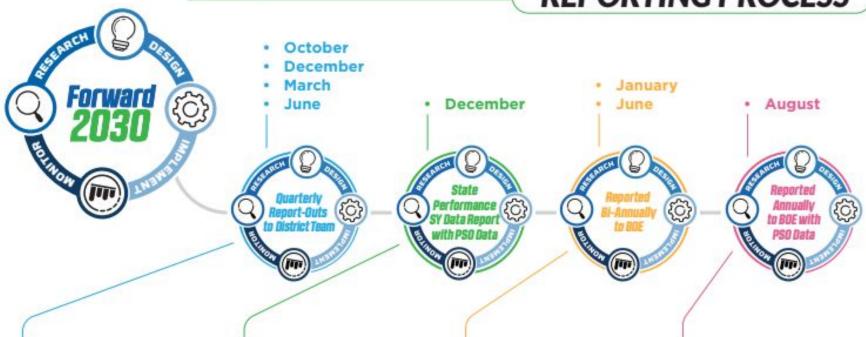






LEADERSHIP JOURNEY Metrics of Success

REPORTING PROCESS



Quarterly Cabinet Reports

Progress Indicators

Each quarter, Action Owners will provide progress updates to Cabinet leaders, ensuring that actions stay aligned with the goals outlined in the action plan. This regular review process allows for adjustments and course corrections as needed to drive continued progress toward the ideal state.

State Performance Data Report

CALPADS

California's accountability system is based on a multiple measures system that assess how local educational agencies (LEAs) and schools are meeting the needs of their students. Performance on these measures is reported through the California School Dashboard (Dashboard).

Bi-Annual Board/ Community Report

Progress Indicators

Biannually, the School Board will be provided with comprehensive updates regarding the ongoing implementation of the strategic plan's actions through a detailed board report. These reports will be made publicly available on the Visalia Unified School District website, ensuring transparency and facilitating broader community access to the district's progress.

Board/ Community Report Student Performance Outcomes

On an annual basis, a comprehensive report detailing student performance outcomes will be formally presented to the school board. To promote accountability and transparency, this report will also be made publicly accessible through publication on the Visalia Unified School District's official website, thereby ensuring equitable access for the broader community to evaluate and engage with the district's progress.





Facilities Plan





Purpose of the LRFMP:

- Balance enrollment across schools
 - Align school enrollment with school site capacity
- Address community growth
 - NW and SE continue to experience residential development
- Be fiscally responsible
 - Ensure investments align with future needs of the district









Short-Term Implementation





Short-Term Approved Actions

Key Issues	Approved Actions	a de la constante de la consta			
Annie R Mitchell, Denton & Riverway exceed capacity	 Expand boundaries for Crowley, Shannon Ranch and Manuel F Hernandez to relieve Riverway Expand boundaries for Pinkham and Mountain View to relieve Annie R Mitchell 	2030 ©			
GLC is currently underutilized	Add a boundary area to GLC to better utilize facility and relieve Riverway				
Oak Grove exceeds capacity	Oak Grove transitions to TK-6 to allow for growth within the boundary				
Reduce Denton capacity and offset Development in the NW area	Begin design, approval and complete construction of new elementary school				
Relieve Green Acres	Royal Oaks feeds into Divisadero to increase utilization				
Ridgeview exceeds capacity	 GLC will feed into Green Acres which reduces overcrowding at Ridgeview Middle School Begin design, approval and construction for 6 permanent classrooms to keep target utilization 	ROVED			
Redwood exceeds capacity	Reduce transfers into Redwood High School				
Minor adjustments to Middle and High					
I BELIEVE IN, I BELON	I BELIEVE IN, I BELONG IN I AM VUSD				









Short-Term Costs & Savings

Project	Cost
New Elementary School	\$48.0 million
Ridgeview (6) additional Classrooms	\$5.0 Million
Boundary Changes	No Cost
Estimated Total	\$53,000,000





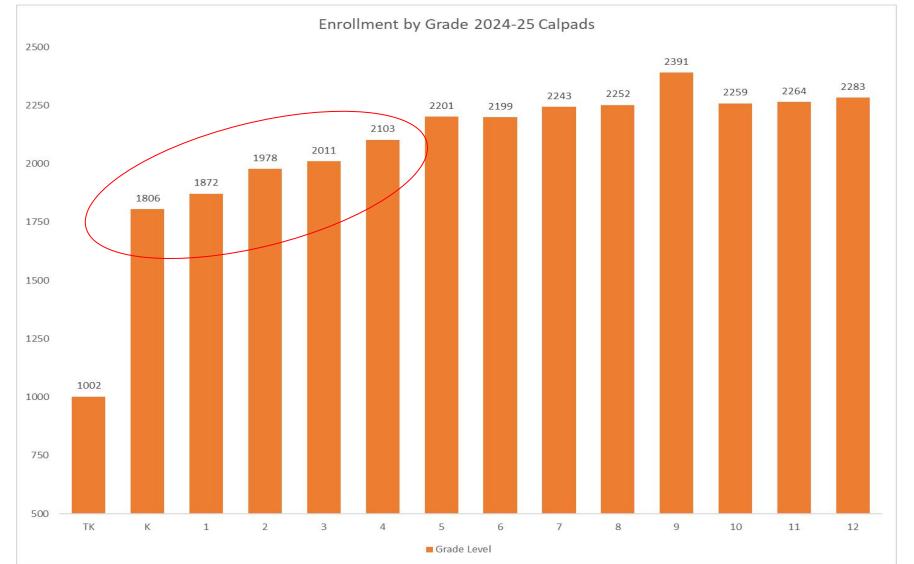


Current Enrollment and Trends





2024-25 CALPADs Enrollment by Grade

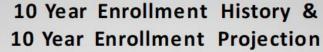


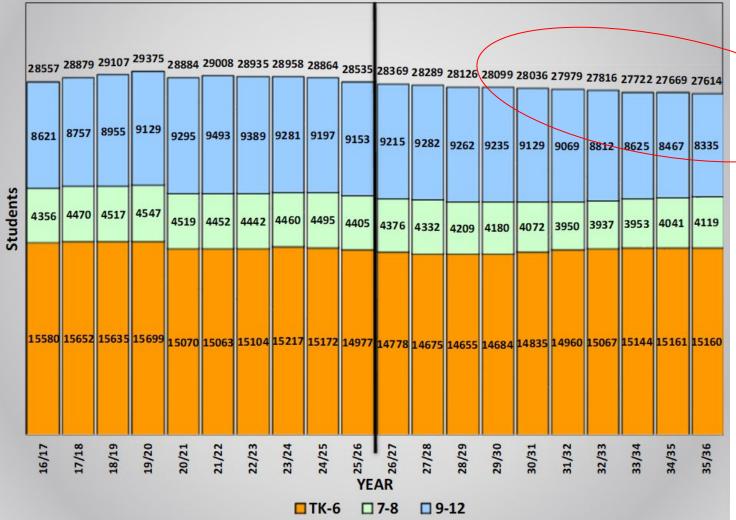






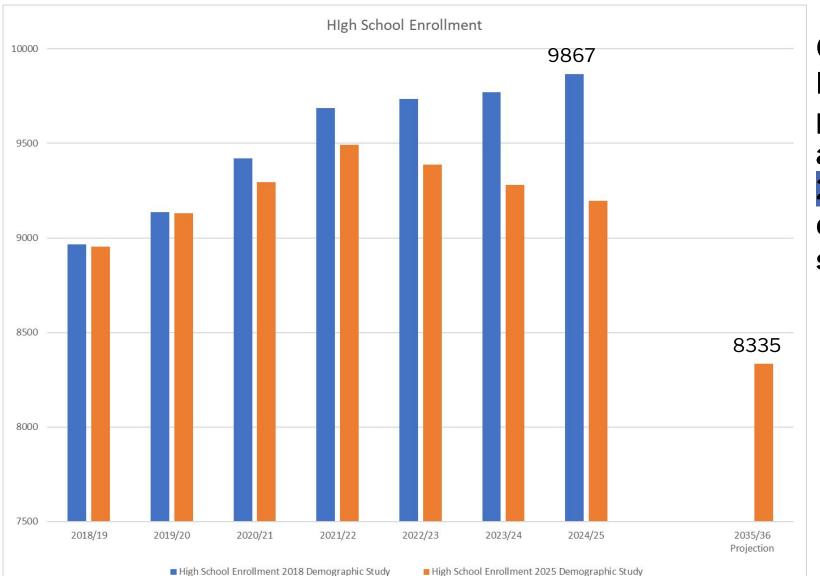
10-Year Projection







HS Enrollment Comparison 2018 vs 2025 Study



Comparison of HS enrollment projections vs actuals from the **2018** and **2025** demographic studies.

HIGH SCHOOL LONG TERM NEEDS

- High school overcrowding still needs to be addressed and a new high school along with other concepts have been considered
- District enrollment assumptions have changed since 2018, enrollment projections for high school have declined significantly
- Elementary needs have expanded, programs have been added including the TK grade level, Visual and Performing Arts through Proposition 28, and Expanded Learning Opportunities Programming
- \$70 million in Measure A funds remain available to address school facility needs







Long-Term Challenges 4-10 Years





District Concerns In (4-10 Years)

Enrollment & Capacity

- Elementary: 14 schools over 90% capacity; 4 schools below 70%
- Middle: Ridgeview enrollment over 900; variation between sites
- High: 2 high schools over 100% capacity

Classroom & Portable Needs

- Elementary: 16 additional classrooms needed (if leased portables remain in use)
- High: 26 additional classrooms needed (achieve 85% utilization); continue to rely on portables
- Districtwide: Currently have 114 temporary portables; will need 42 more if we do not build classrooms

Growth & Development

- Northwest & Southeast: New developments beyond 6–10 year projections
- Housing: 11,000 homes planned; 4,800 within next 6 years
- Capture Rate: 0.45 students per new home

Financial Impact

Annual cost of portables: \$2.06 million









Elementary Schools





Elementary Schools

Key Issues	Additional development in Northwest and Southeast beyond 6-10 yr projections
Scope	- Develop new Elementary School in Southeast <i>(4-6 yrs)</i> - Develop another new Elementary School in Northwest <i>(6-10 yrs)</i>
Impact	- Relieves Mountain View, Pinkham, Mineral King, Annie R Mitchell - Anticipates future development in Northwest and Southeast
Staff Recommendation	- Purchase and develop properties as funding becomes available
Rationale	- Contingent on pace of development within the quadrants

F250 Developer Fees (contingent on matching funds)





Project Cost

Funding Source

\$ TBD





Middle Schools





Utilization – Middle Schools

	w/o Leases				w/o Leases	
	2025/26	2025/26	2025/26	2031/32	2031/32	2031/32
Middle Schools	<u>Enrollment</u>	<u>Utilization</u>	<u>Utilization</u>	<u>Projection</u>	<u>Utilization</u>	<u>Utilization</u>
Divisadero Middle	849	74.3%	74.3%	784		68.6%
Green Acres Middle	848	81.6%	81.6%	737		70.9%
La Joya Middle	713	89.5%	89.5%	641		80.4%
Ridgeview Middle	846	73.8%	91.7%	904	78.8%	82.4%
Valley Oak Middle	943	97.0%	102.7%	811	83.4%	88.3%
Sub-Totals	4,199	82.4%	87.1%	3,877	76.0%	77.6%







Middle Schools

Key Issues	- Disparity in enrollment, continued development of the northwest				
Scope	- Boundary change to Ridgeview and La Joya - Build 6 classrooms at La Joya				
Impact	- Increase La Joya to balance enrollment				
Staff Recommendation	- Boundary adjustments that alleviate enrollment at Ridgeview - Build 6 classrooms at La Joya				
Rationale	 Balanced middle school enrollment Supports citywide growth Accessibility to VAPA and Athletics 				
Project Cost	\$7,668,450				
Funding Source	Multi-funded				









High Schools





Utilization – High Schools

	w/o Leases				w/o Leases	
	2025/26	2025/26	2025/26	2031/32	2031/32	2031/32
High Schools	<u>Enrollment</u>	<u>Utilization</u>	<u>Utilization</u>	<u>Projection</u>	<u>Utilization</u>	<u>Utilization</u>
El Diamante High	1831	90.0%	101.2%	1,858	91.3%	102.7%
Golden West High	2053	89.2%	102.8%	1,888	82.1%	94.5%
Mt Whitney High	1628	83.6%	85.9%	1,664	85.4%	87.8%
Redwood High	2598	103.8%	119.0%	2,612	104.3%	119.6%
Sub-Totals	8110	92.3%	102.8%	8022	91.3%	101.7%







High Schools

Key Issues	 Disparity in enrollment across sites Not enough permanent classrooms 		
Scope	 Build permanent classrooms to increase the capacity of current schools Adjust boundaries to balance enrollment across sites Advanced academic programing and facility improvements at MWHS 		
Staff Recommendation	 Build classroom additions to existing High Schools (26 classrooms) Boundary adjustments Facility improvements at MWHS 		
Rationale	 Existing schools can be optimized to accommodate growth through boundary adjustments, programs and development Allows for enrollment projections and trends to be analyzed Allows for investment into existing facilities 		
Project Cost	\$46,372,086 (classrooms) TBD (MWHS facility improvements)		
Funding Source	Measure A		





CONSIDERATIONS	KEY ISSUES	SCOPE	IMPACT	PROJECT COST
Elementary	Additional development in the Northwest and Southeast beyond 6-10 yr projections	 Develop new Elementary School in Southeast (4-6 yrs) Develop another new Elementary School in Northwest (6-10 yrs) 	 Relieves Mountain View, Pinkham, Mineral King, ARM Anticipates future development/growth in Northwest 	\$ TBD
Middle School	Disparity in enrollment	 Additions to La Joya (6 CRs) Minor adjustments to Ridgeview Minor adjustments to Valley Oak 	 Create balanced enrollment Supports future growth Access to VAPA and Sports 	\$7,680,450
High School	Overcrowding at existing High Schools	 Additions to existing High School (26 CRs) Minor boundary adjustments 	 Existing school can be optimized to accommodate growth Allows for projections and trends to be analyzed Allows for investment into existing facilities 	\$46,372,086
High School	Facility Improvements at MWHS	 Modernization and enhancements for advanced programming 	Enhanced student experienceRenewed community confidence	\$ TBD







Financials





Financing District Facilities

District Funding Sources

- Developer Fees
- Measure A General Obligation Bond
- State Facility Funds (Reimbursements)

As of **June 30, 2025**, about **\$140.3 million** in funding available to address current and future facility needs through these funding sources.







Recap of Funds – Short-& Long Term Implementation

Facility Funding Source	Funding Available	Key Notes
Current Available Funding	\$ 140.3 Million	Developer Fees, State Matching Funds and Measure A
Projects in Line for Funding	\$ 29.2 Million	Modernization projects
Modernization, New Construction Projects in Design	(\$ 81.7 Million)	Houston, Veva Blunt, Valley Oak, Ridgeview and New Elementary
Estimated State Reimbursements	\$ 26.0 Million	Proposition 2
Estimated Total:	\$ 113.8 Million	
Long Term Project Costs	\$ 7.7 \$ 46.4	(6) Classrooms at LJMS (26) classrooms @ 4 high schools
Estimated Total	\$ 59.7 million	Available Funds









Long Range Facility Master Plan





Long Range Facility Master Plan

January 2024









PROFESSIONAL LEARNING SPACES

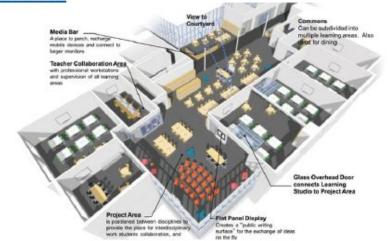




PERSONALIZED LEARNING COMMUNITIES

Below are a few examples that illustrate Personalized Learning Communities:

EXAMPLE









Measure E and Measure A Completed Projects

Measure E Projects

- Ridgeview MS
- Redwood HS Academic Bldg.
- **RHS Science Mod**
- GWHS Mod
- Mineral King Mod
- Ivanhoe Mod
- Goshen Mod
- Solar @ Various Sites
- Playgrounds @ Various Sites
- Golden West Music Bldg.
- **Crowley Mod**
- Washington Mod

Measure A Projects

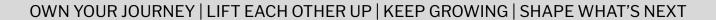
- MWHS Gym MWHS Science
- Valley Oak Science & Tech Package
- Green Acres Science & Tech Package
- La Joya Science & Tech Package Divisadero Science & Tech
- Package
- Safety and Security (All Sites)

Projects in Development

- **Houston Modernization**
- **Crestwood Modernization**
- **Veva Blunt Modernization**















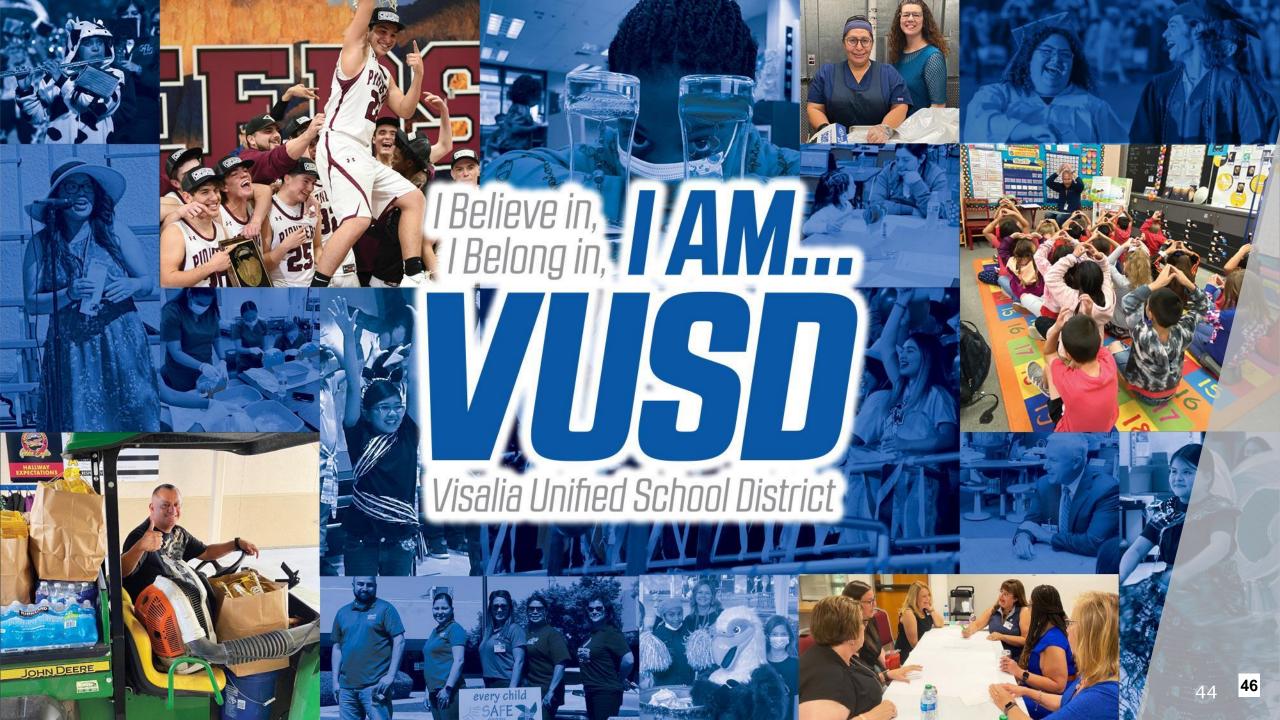














Visalia City Council Special Joint Meeting

Visalia Unified School District Office Boardroom 5000 Cypress Visalia, CA 93277

Staff Report

File #: 25-0486 Agenda Date: 10/23/2025 Agenda #: 2.

Agenda Item Wording: City of Visalia Future General Plan Update Presentation

Prepared by: Planning & Community Preservation Director Paul Bernal; Paul.Bernal@visalia.city 713-4025



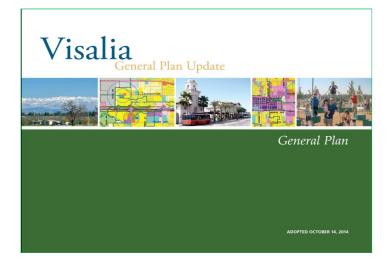
Special Joint Meeting
City of Visalia &
Visalia Unified School
District

October 23, 2025

Future General Plan Update - City of Visalia

What is Planning?

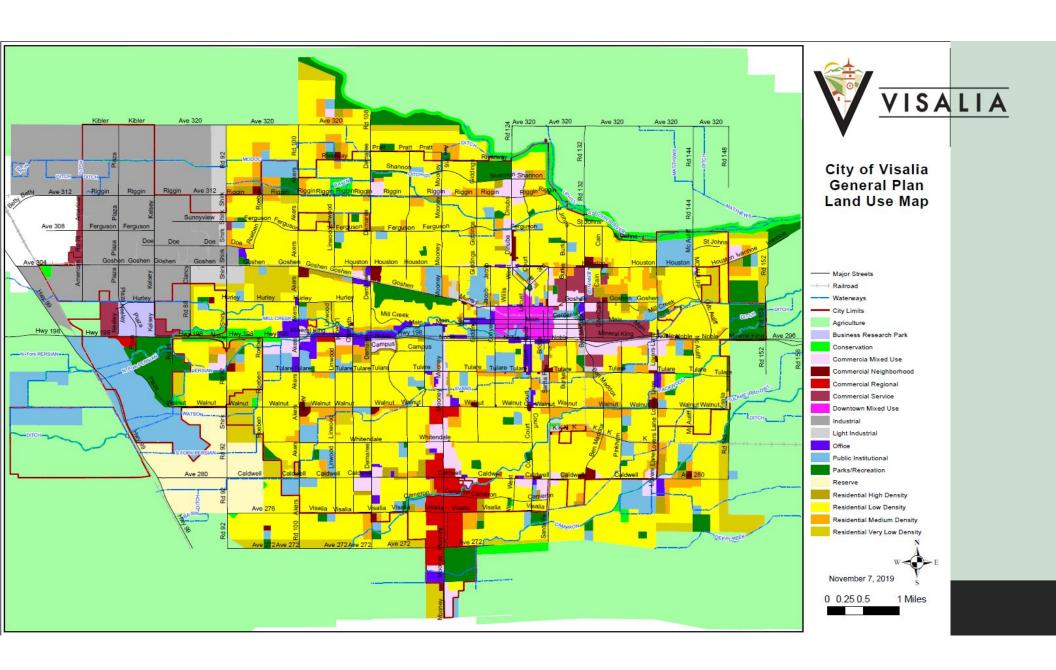
- "The process by which public agencies (mostly local governments)
 determine the intensity and geographical arrangements of various land
 uses in a community" (Fulton, William <u>Guide to California Planning</u>. 1999)
- Put simply , "planning is the process by which our society decides what gets built where."
 (Fulton, William Guide to California Planning. 1999)



What is the General Plan

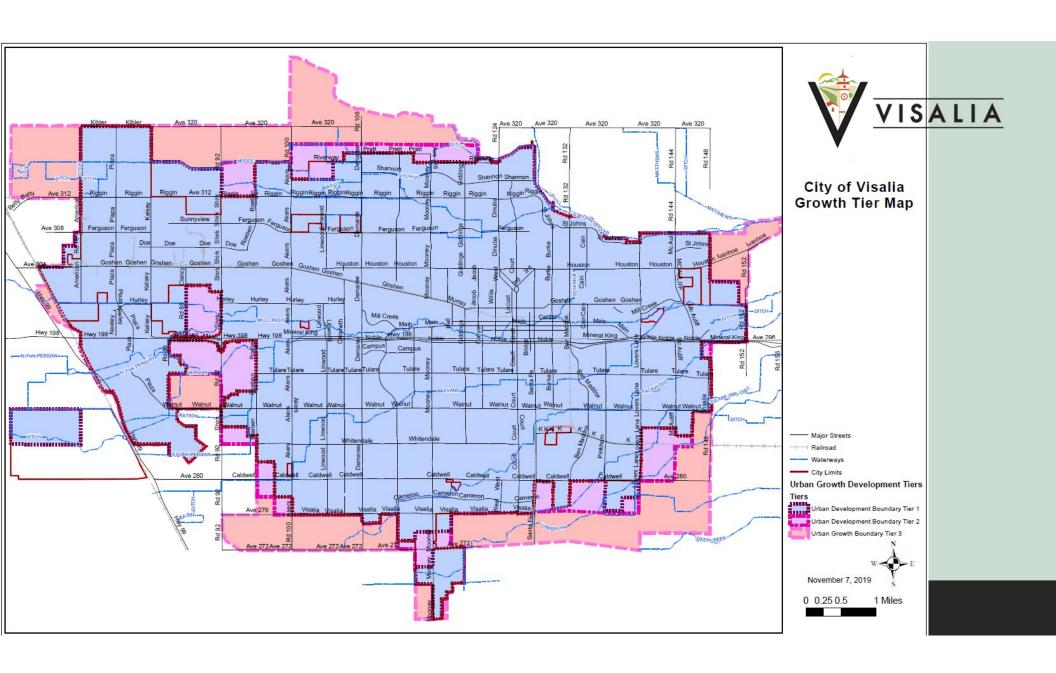
- Purpose is to establish a long-range vision for how a community will develop over time.
- Current General Plan, adopted 2014, provides an outlook to 2030 for growth.
- Anticipated buildout of the General Plan seeks to accommodate a population of approximately 210,000.
- Number of housing units anticipated at full buildout: 76,100 units
- Current City Limits encompasses approx. 40 sq. miles.
- Total Acreage in City Limits: 25,615 ac.
- If fully built out, encompass approx. 66,640 ac.





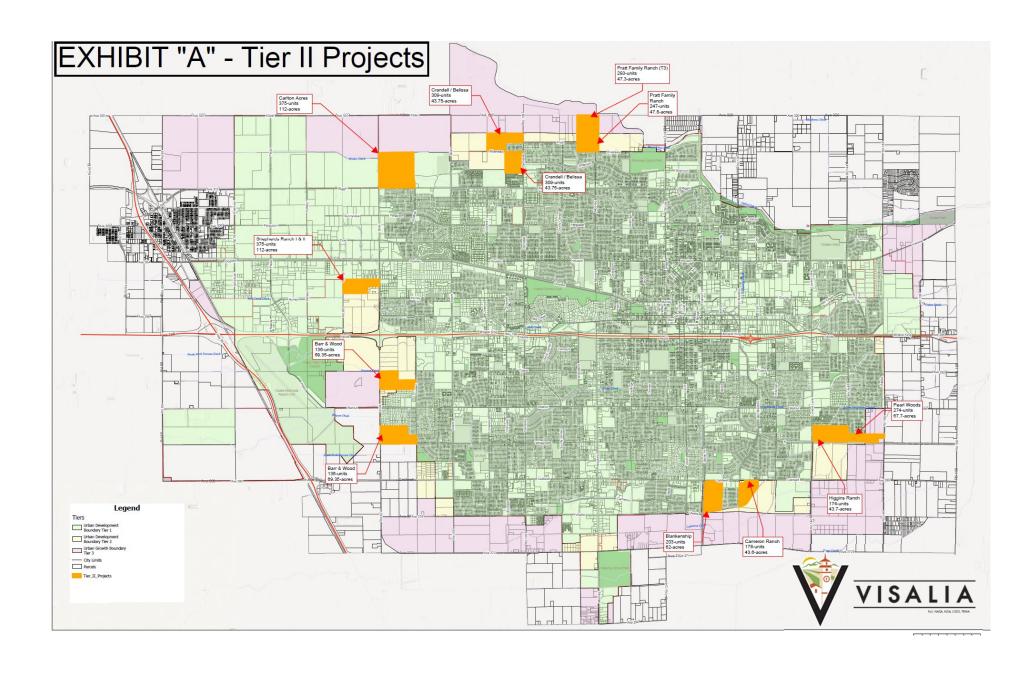


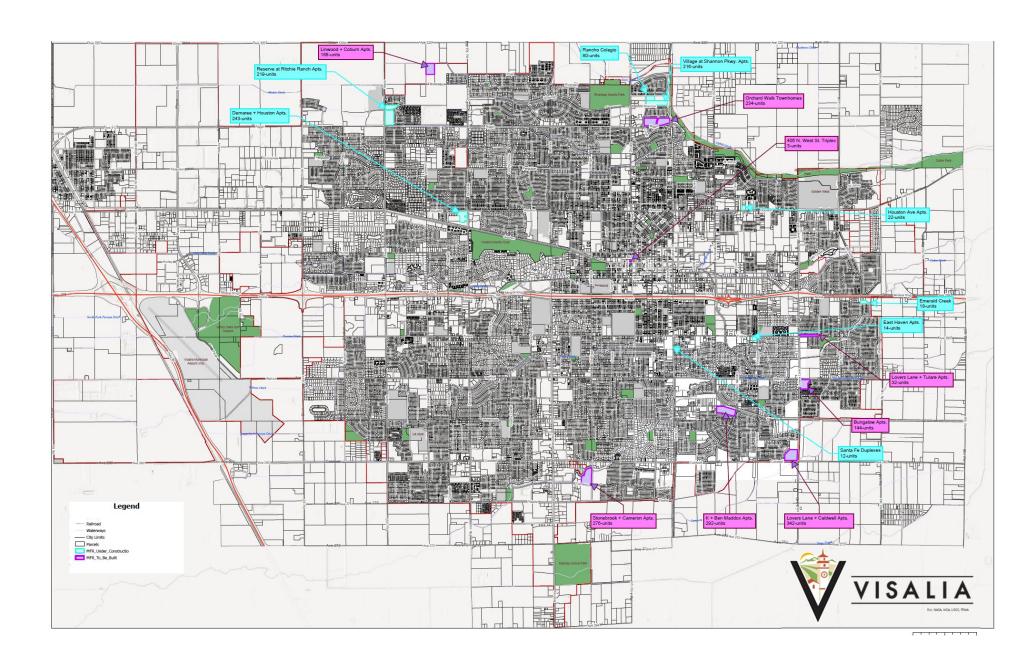
- The City has used growth management tiers to manage growth through adoption of "Growth Boundary Tiers" (i.e., Tiers I, II, and III).
- City is permitting development in Tiers II for both commercial and residential development.
- Residential permits issued in Tiers I & II since adoption (2010) is 7,061 permits.
- Residential Tier III Development Boundary achieved only when 12,800 units are issued between Tiers I and II (LU-P-21).





- 8,873 permits for residential units issued through Sep. 2025.
- There are still 3,927 permits that must be issued before the Tier III threshold is satisfied for residential.
- Since 2010, the city has averaged issuance of ±500 units (SFR and MFR combined) per year.
- Based on this average, Visalia is on track to achieve threshold metric of 12,800 units issued in approximately 7.14 years.
- There are approved projects that are sufficient to achieve the Tier III threshold much sooner.





Why Update Now?

- GP is nearing its development horizon (2030).
- Start setting foundation for future growth & growth areas.
- Update will help to ensure community values are maintained.
- Address new emerging trends both at local and state levels.
- Reflect community vision based on changes to demographics, land use patterns, and how the community grows (horizontal vs. vertical).



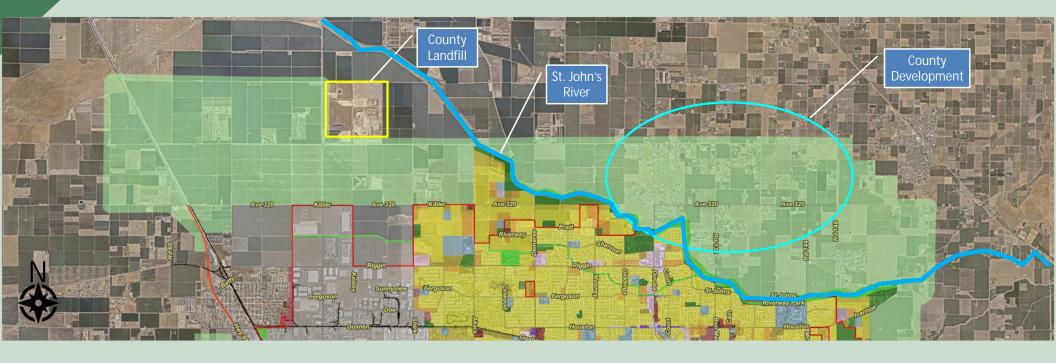
Why Update Now?

- State law requires GPs to remain "current" and internally consistent.
- Since last update, numerous state housing, climate, transportation, and equity laws have been enacted that require policy alignment.
- Local priorities, such as housing affordability / availability, infrastructure resilience, etc., warrant reexamination.

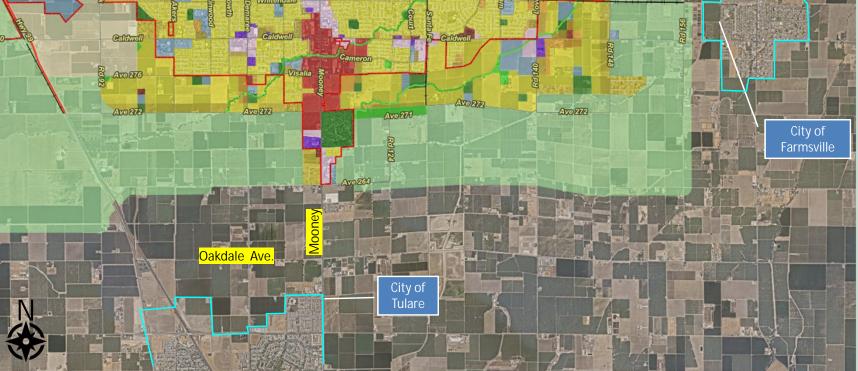


- Growth Management Balance urban expansion (where do we grow).
- Housing & Affordability Expand housing options, encourage infill, remove barriers to housing, meet RHNA.
- Infrastructure & Services Plan for water, wastewater, and energy needs.
- Climate Resilience Reduce GHG emissions, adapt to drought, heat, and other environmental factors.
- Mobility & Connectivity Cont. to support walking, biking, and transit needs.
- Economic Vitality Attract jobs, support local business, plan for clean tech.

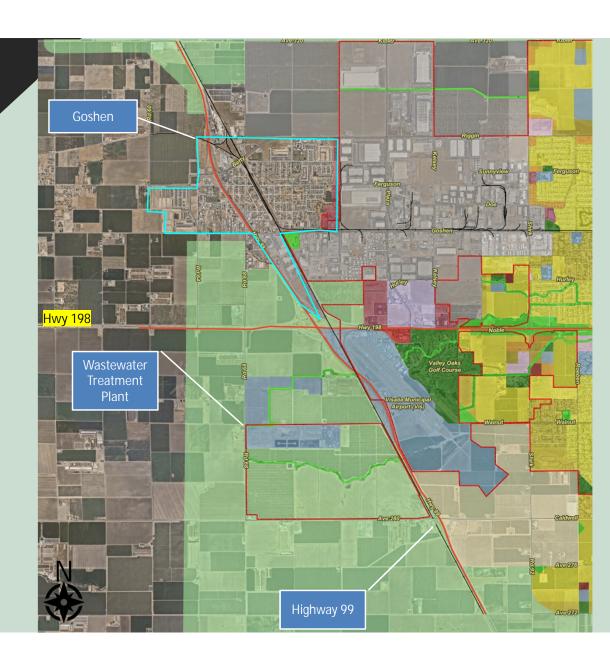








Where to grow?





What are the desired outcomes?

- Inclusive, transparent process through community engagement.
- Alignment with state laws and regional plans.
- Clear policy framework for future development.
- Improved CEQA streamlining and implementation tools.
- Strong links between land use, housing, mobility, and climate action.
- Identifying community needs that are non-negotiable.
- Shape how we grow, move, and thrive over the next two decades ensuring a prosperous future for our community.

Next Steps & Key Dates

- Update process to begin next Fiscal Year (July 2026).
- Staff will be developing an RFP to seek a qualified consultant(s) to facilitate in this process.
- How to be engaged and informed Contact Planning staff @ planning@visalia.gov for further updates.





QUESTIONS